

#### **CHAPTER SUMMARY**

## A Good Job at the End of Training: Rhode Island's Outcomes-Focused Approach to Workforce Development

/ Jeffrey Liebman and Gina Raimondo

The state of Rhode Island has made fundamental changes to its workforce programs with the aim of helping all Rhode Islanders, especially the 67% without a bachelor's degree, earn a good wage. To strengthen employment programs, the state adopted two new approaches: It built partnerships with employers to inform training programs and paid training providers based on their results.

#### Challenges

Public sector programs play a key role in training individuals with employment challenges, such as dislocated workers, people with disabilities, English language learners, recipients of public assistance, justice-involved individuals, people in recovery, or those entering the job market for the first time. It is vital to ensure the effectiveness of these programs; however, completion rates for many workforce programs are low, and even participants who finished the programs could not find and keep jobs. While the federal government provides significant funding for state-run programs, federal restrictions such as narrow eligibility requirements and onerous application procedures impede state innovation.

It's time to flip the old workforce model on its head. By focusing on outcomes, states can build programs designed to get people into good jobs with strong career trajectories.

### **Opportunities**

To overcome problems with the traditional approach to managing public sector workforce programs, Rhode Island created employer-focused partnerships, provided performance-based bonus payments to providers, measured the long-term outcomes of participants, and engaged in active contract management.

#### Workforce Realigned, Vol. II



The state consulted stakeholders to ensure that it was purchasing the best mix of services and monitored the performance of training contracts in real time to assess whether they were meeting their goals. This created an opportunity to refocus and redesign programs toward better outcomes, which was proven through a number of Rhode Island case studies.

#### NEW TANF SERVICE ARRAY REFLECTED IN RFP

### **Support Services**

**Behavioral Health Services** 

**Substance Use Services** 

**Housing Stabilization** 

Intimate Partner Violence Support

# Teen + Family Development

Services for Pregnant Teens + Teen Parents

Services for Youth Needing to Acquire a High School Diploma or GED

# Vocational Training

Short-term Industry-Specific Training

Credential + Certificate Programming

#### Work Readiness

**Job Readiness Activities** 

**Job Search Supports** 

Work Experience + Community Service Activities

Transitional Jobs and On-the-Job Training

### **Findings and Next Steps**

- Outcomes-based funding helps to build programs that enable workers with employment challenges to obtain, and keep, good jobs with strong career trajectories.
- Federal funding is most helpful if it is flexible in supporting these innovative state programs.

